

RFOEC Meeting

Date: 10/29/2020

Time: Noon

Participants: RFOEC, VCAA

Location: Zoom

Attending: Kevin, Ryan, Robin, Kathleen, Sara, Paul, Bin, Kate, Lee, Bin, Anna

Agenda Items:

- I. Spring 2021 Enrollment Update
 - a. Usually around 75% enrollment around September
 - b. Was at 30% this September
 - c. Faculty Campaign to push the word out on Advising
 - i. Talk about it in classes
 - ii. Mentorship project still in the works
 - 1. Needs to be well integrated as opposed to additional responsibility.
 - d. List of Unenrolled students who could enroll being passed to academic directors
 - e. Down 16 applicants for Spring
- II. Vice Chancellor for Faculty Affairs
 - a. VCAA now be assigned T&P responsibilities.
 - i. Result of finding that VCAA need not be tenured.
 - ii. Concern about that extensive additional responsibilities.
 - iii. Vancouver manages without dedicated separate roles.
 - b. Working in conjunction with VCR for Tenure packets.
 - c. Concerns around Faculty Retention and QoL
 - d. Need for Clear Promotion/Tenure guidelines by departments and directors.
 - e. Increase of Accountability on Academic Directors
 - i. Academic Directors 360 reviews are upcoming.
- III. Academic Master Plan
 - a. Program Reviews
 - i. What majors might be up for cuts if low enrollment continues?
 - 1. What would that process look like?

- a. Currently too early in process to comment extensively
- b. Cost x axis, revenue y axis. Do analysis on the basis of those quadrants
- 2. Faculty Involvement?
 - a. Led by academic directors in units.
 - b. Involves faculty
- ii. Failure to hold accountable with 5 year standards
- iii. Lots of rooms for efficiencies without program cuts
 - 1. Incorporate low enrollment majors as tracks in other majors.
- iv. Done by end of academic year ideally
 - 1. Would require an intensive schedule and an aggressive timeline
- v. Additionally, more market analysis info needs to be assimilated.
- vi. Skepticism about the use of a consultant.
- b. Ad Astra Update
 - i. Meetings Early to mid-November
 - 1. Needed to work on AY2021-22 schedule
- IV. Discretionary Funds Under Control of Academic Directors not discussed
- V. Onboarding/Exit Processes for Faculty not discussed